**NeCTAR Program**

**Project Closure Document (PCD)**

|  |  |
| --- | --- |
| **Organisation** | Centre for Genetic Origins of Health and Disease (formerly Centre for Genetic Epidemeology and Biostatistics) |
| **Project Title** | **RT029 - Cloud-Based Bioinformatics Tools** |
| **Project Number** | **RT029** |
| **Stream** |  |

|  |  |  |
| --- | --- | --- |
| **Project Sponsor** | |  |
|  | Position |  |
|  | Phone |  |
|  | Email |  |
|  | | |
| **Project Manager** | | Travis Endersby |
|  | Position | Systems Development Manager |
|  | Phone | 0404 55 63 12 |
|  | Email | travis.endersby@uwa.edu.au |

|  |  |
| --- | --- |
| **PCD Date** |  |
| **PCD Status** | Draft |

**FINAL SIGNOFF (when PCD has been approved by all parties)**

|  |  |
| --- | --- |
| **NeCTAR** | Glenn Moloney |
| **Signature** |  |
| **Date** |  |
| **UQ** |  |
| **Signature** |  |
| **Date** |  |

Table of Contents

[① PROJECT DETAILS 4](#_Toc360793372)

[1.1 Project Summary 4](#_Toc360793373)

[1.2 Project Objectives 4](#_Toc360793374)

[② COLLABORATION 5](#_Toc360793375)

[2.1 Participating Organisations 5](#_Toc360793376)

[2.2 Reflection on Collaboration 5](#_Toc360793377)

[③ USE 6](#_Toc360793378)

[3.1 Measures and Values 6](#_Toc360793379)

[3.2 Trends 6](#_Toc360793380)

[3.3 Case Studies and Feedback 6](#_Toc360793381)

[④ IMPACT 7](#_Toc360793382)

[4.1 Impacts and Benefits 7](#_Toc360793383)

[⑤ SUSTAINABILITY 8](#_Toc360793384)

[5.1 Future Plans 8](#_Toc360793385)

[5.2 Project Risks and Issues 8](#_Toc360793386)

[⑥ LESSONS LEARNED 9](#_Toc360793387)

[6.1 Lessons 9](#_Toc360793388)

[⑦ FINANCIAL 10](#_Toc360793389)

[7.1 Statement of Income and Expenditure 10](#_Toc360793390)

[7.2 Asset Register 10](#_Toc360793391)

[ANNEXURE 1 11](#_Toc360793392)

[ANNEXURE 2 12](#_Toc360793393)

[ANNEXURE 3 13](#_Toc360793394)

**Note to Author**

Yellow fields highlight where the Project is required to provide information.

NeCTAR has tried to complete information to the best of its knowledge to assist you.

Please be aware that all responses here will be kept confidential as appropriate.

# ① PROJECT DETAILS

## 1.1 Project Summary

1.1.1 Provide a high level summary the project and what it means to Australian researchers.

## The project enabled medical researchers to store, and most importantly relate, various forms of medical research and clinical data they produce. The project also aimed to provide a flexible structure in which users with no database experience could design their own custom fields related subjects (people/patients), bio-specimens, bio-collections and longitudinal data sets.

This project was designed with heavy collaboration with a range of scientists (mostly in a range of medical science backgrounds). This lead to a flow which works within the processes used in research labs. Examples of this include the use of uploaders to interact with existing systems as well as a web UI interface aimed to fit in with the laboratory processes.

The projects enables storage, access, reporting and data export of the following types of data

* subject demographic data
* subject custom fields
* biocollection data
* biocollection custom data
* biocollection data
* biocollection data

and 2D visualization of pedigree information. Along with pedigree and genotypic data management.

## 1.2 Project Objectives

1.2.1 What were the Project’s objectives?

* Integration with the AAF authentication services;
* An integrated invoicing and billing module;
* A data extraction for analysis module;
* A pedigree (family) data management and visualisation module.
  1. - Registry Management functionality for managing participant registries, such as the Australian Twin Registry; and
  2. A genotypic data management module.

1.2.2 Did the Project objectives vary after the submitted Request for Proposal?

Significant changes to the timeline were necessary following some staffing difficulties and (with retrospect) optimistic timelines,. These were all submitted and approved by NeCTAR.

1.2.3 How did the Project perform against the planned objectives?

Please provide a brief explanation of the contributing factors of under or over performance.

How did this variation in performance affect the Project’s ability to meet key success factors?

1 page maximum.

# The project was able to proceed ahead as expected but there were significant delays in the timeline. Several of the extensions we had hoped to gain grants for were unsuccessful, however this work will hope to be picked up as part of other successful grants utilizing this software.② COLLABORATION

## 2.1 Participating Organisations

2.1.1 Please add the details of your Project’s collaborative partners. Add rows as required.

|  |  |
| --- | --- |
| **Organisation / Group Name** | **Role** |
| * Centre for Genetic Origins of Health and Disease (GOHaD) | Project Management. Software development and architecture. Use case development. Software configuration. |
| The Centre for Mega Epidemiology at Melbourne University | Software Development and use case development. Coordination of Melbourne studies including Lifepool study |
| St John of God Healthcare | Input regarding business use cases. Facilitated User Acceptance Testings. |
| WA DNA Bank | Active users, beta testing and User Acceptance Testing |

## 2.2 Reflection on Collaboration

2.2.1 Did the collaboration exist before the Project came into being? If yes, did the Project strengthen the collaboration?

This collaboration was an outstanding success. The individual skills available in both teams complemented each other extremely well. Additionally having teams on both sides of the country gave an opportunity for more personal contact with potential users. There will be future collaboration in the future between GOHaD and MEGA.

2.2.2 How did collaboration strengthen the Project?

The MEGA team played a significant part in relaying the usage of the software from the lifepool project’s perspective. The developers on both sides of the country were able to bouce ideas off each other and provide training in areas needed.

2.2.3 Did the Project’s collaborative partners deliver what was promised?

All partners offered significant input to the project. St John of God Healthcare are yet to provide the cash contribution as originally promised. GOHaD/UWA are covering this cost of staffing for this support period while we try to mediate some kind of solution with SJOG.

2.2.4 Did the number of collaborative partners increase throughout the project?

No.

# ③ USE

## 3.1 Measures and Values

3.1.1 How did the Project measure success?

The project had action items mandated at the quarterly steering committee meetings. These were always met. The completion of modules and UAT of each modules was also how the projects components were shown as successful. The overall success of the project could be measured by the number of users, and the extent to which the users were able to use the capabilities of the project. These numbers steadily increased with time as shown below

3.1.2 Project measures – detail.

Please provide any supporting graphs, data etc in **Annexure 1**, as appropriate, that displays the values associated with the metrics.

## 3.2 Trends

3.2.1 How did uptake improve over time?

Please include as part of Annexure 1 or refer to this as appropriate.

3.2.2 What are the future projections of this uptake?

I believe there will be a rapid increase in updake of this project going forward. When I took the project over the steering committee agreed it was time to catch up on deadlines and hold of on actively chasing new users for some time. We have several users throughout Europe, Asia, Africa and Australila running their own instances of this open source software and several that have intenstions of maintaining managed instances going forward.There will be much more active “marketing” via demonstrations and potential-user education of the software going forward.

## 3.3 Case Studies and Feedback

3.3.1 Success Stories

Lifepool project;

* NBCF funded to recruit 100,000 Victorian women for breast cancer research
* The Ark: open source web-based research data management
* Currently:
  + NSP hosting an Ark v1.1.1 instance
  + ~45,000 participants’ data is managed
    - Demographic / consent / scanned documents / biospecimen
  + ~50 research users
  + Relied upon daily, from multiple locations
  + “*The Ark, provides an elegant solution to the ethical issues surrounding electronic storage of participant data. The system is a crucial part of the project’s day-to-day operations” Lisa Devereux, Project Manager,* ***life****pool - Peter MacCallum Cancer Centre*

3.3.2 What was the general feedback from the User community toward your Project?

Users have certainly been happy/satisfied relative to the other offerings they have tried. We have received positive feedback from users regarding the user friendly flow of the application (the has been repeatedly refined through out the process).

I would suggest we could improve the way in which users themselves could be educated on what they can and cannot do without support. Support time has been a little bit limited while stretching for objectives. Going forward it will create a better expecience for the users and potential users to have good documentation and video guides on how to use the software.

There is certainly a list of JIRA requests still in existence, so users could be happier, but even our most heavy JIRA users are more satisfied with what we have than their previous offerings.

# ④ IMPACT

## 4.1 Impacts and Benefits

4.1.1 Describe examples of the impact and benefits that your Project has had on research.

E.g. Tangible benefits; Citations; Has your work led to further grants or funding? What future benefits do you anticipate?

There have already been numerous new users and collaborations (nationally and internationally) lined up as part of this as mentioned before. The most significant grant has been a multi-disciplinary cancer council grant worth 1.2 million dollars, which wishes to use the software from this project as it’s means to store all data related to predictive modelling of colorectal cancer risks.

# ⑤ SUSTAINABILITY

## 5.1 Future Plans

5.1.1 What are your plans for the future of the infrastructure?

As part of the grant mentioned in 4.1, there is plans to expand the capabailities of the project to include greater integration with analysis pipelines. Our PhD student at MEGA will also be expanding on this work as part of his PhD. There are several other grants which have included money towards bioinformatics support which could enable further development. We are very keen to create a community of both users of the software and contributors in order to allow the software to continue on well beyond this projects end.

5.1.2 How will the future plans be supported?

The community inclusion element will be supported by user education. The PhD student and funded grant are all in motion and each have their own mechanism to measure success or failure in the goals they are trying to achieve.

## 5.2 Project Risks and Issues

5.2.1 What are the ongoing Project risks?

Enabling funding to the extent that we can continue to maintain a public face and leadership to get through the initial momentum needed to create community collaboration in the open source software.

# ⑥ LESSONS LEARNED

## 6.1 Lessons

6.1.1 What went well?

Collaboration between development teams. Coordination with a complex group of users with different requirements

6.1.2 What did not go well?

Timelines were not managed well. My personal opinion is the original timeline was too tight in the first place. This we worsened by a cut to the proposed budget and then further by delays in staffing at times.

6.1.3 What would you do differently?

I believe certain interim goals would need to be laid out. Particularly when dealing with development teams that do not have a lot of experience in laying out estimations. Even experienced developers tend to not fully account for unforseen circumstances, but this is a very common trend. Smaller targets along the way, set out by the developers could make their initial estimate more accurate in the first place – and help give clues when they are falling behind.

6.1.4 If not already outlined above, how do you feel the NeCTAR project supported you and your Project through the initial call for proposals, the negotiation, the development, the communication/marketing, and this final report? How could it improve?

The NeCTAR team have been responsive. Having come into the role of project manager part way through this project, I probably was not as prepared as I could have been . But having a more definitive layout of what exactly was required of me along the way would have helped. That being said, communications were outstanding to help me catch up on what I had missed. Nigel Ward was also very useful in his suggestions as a steering committee member.

# ⑦ FINANCIAL

## 7.1 Statement of Income and Expenditure

7.1.1 Please provide an Audited Detailed Statement of Income and Expenditure in **Annexure 3**.

It must include:

* A definitive statement as to whether the financial accounts are true and fair, and a statement of the balance of your account
* An audit statement that the Funding was expended for the Project and in accordance with the Contract.

The Statement of Income and Expenditure must be audited and certified by:

1. Your Chief Financial Officer and
2. The Senior Executive Officer who has primary responsibility for managing the audit functions in your organisation.

## 7.2 Asset Register

7.2.1 Please attach a certified copy of the Asset Register.

You can use the Asset template included in your Nectar Reports and include a statement similar to the one provided below.

I hereby certify that:

1. All assets were acquired and created as part of the Nectar Project and in accordance with the Terms and Conditions between Nectar and UWA RT029.
2. Assets above are described in compliance with Section 4.2 of the Terms and Conditions – Specific Provisions regarding Location, Ownership and Value.

The Asset Register must be certified by the Chair of the Steering Committee.

|  |  |
| --- | --- |
| **Project Sponsor** |  |
| **Signature** |  |
| **Date** |  |

# ANNEXURE 1

**Measures and Values over time**

# 

# ANNEXURE 2

**Case Studies**

# ANNEXURE 3

**Audited Detailed Statement of Income**